

SUSTAINABLE BUSINESS STRATEGIES FOR DEVELOPING ECONOMIES: POLICY IMPLICATIONS FOR INCLUSIVE GROWTH

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Abstract

This paper investigates how sustainable business strategies can contribute to inclusive economic development in the developing economies with an emphasis on how it should be guided by policy. Sustainable business practices that incorporate economic, social, and environmental goals are becoming a widely accepted key to business success in the short term, and long-term social welfare of the society. These strategies in developing economies facilitate the creation of job opportunities, economic growth in the host communities, and minimization of social inequalities, as well as environmental stewardship. Nevertheless, government policies that provide incentives to adopt sustainable practices, ensure social inclusion as well as access to resources and capital have a great influence on the adoption of such practices. This paper explores the mutual reliance of sustainability of business strategies, policy interventions, and inclusive growth, with the key importance of the role of public-private partnerships, green incentives, and inclusive business models being outlined. The research also addresses the constraints that the businesses experience, which include inaccessibility to finance and poor institutional structures and proposes policy solutions to enhance the support of sustainable and inclusive business. Finally, the paper points out that a synergetic strategy, in which businesses and governments can gear their efforts, can push the developing economies towards a sustainable, fair and successful future.

Keywords: Sustainable Business Strategies, Developing Economies, Policy Implications, Inclusive Growth.

Introduction

The challenge that developing economies are confronted with is the need to ensure rapid growth and improvement, and at the same time deal with the endemic social imbalance and environmental destruction. The conventional patterns of growth-based development which is usually typified by extractive resource exploitation, lax labor policies as well as minimal participation by stakeholders have not been effective in providing benefits of growth in forms of broad based and sustainable welfare. Consequently, sustainable business strategies have become a central issue in the agenda as an important tool of ensuring inclusive development, growth that creates economic opportunities but leads to equitable distribution of benefits to the entire population (OECD, 2015).

Sustainable business strategies are a combination of economic performance, social responsibility and environmental stewardship. Instead of taking sustainability as a marginal issue, companies that follow these approaches incorporate long-term value-creation into their business processes, corporate governance, and relationships with stakeholders (Porter and Kramer, 2011). The transformational impact of sustainable business practices in developing economies, characterized by stronger institutional barriers, poverty levels, and environmental susceptibility, can produce job opportunities, better access to basic products and services, and resilient local supply chains (UNDP, 2020).

The concept of inclusive growth is now a core policy agenda in development analysis and policy discussions, which focus on the speed of growth, as well as its quality and distributional consequences. The World Bank (2018) states that in terms of inclusive growth, productive employment, social inclusion, and environmental sustainability should be involved, and the behavior of the private sector determines all these aspects. Businesses are not considered only as sources of profit but are considered to be one of the development actors where the decisions of investment, work practices and innovation abilities have a direct impact on social and economic inclusion (IMF, 2017). This has interested policymakers in developing regions, as a result, to set business incentives in line with the inclusive development objectives.

Inclusive growth has a number of ways in which sustainable business strategies are involved. To begin with, they can persuade companies to pursue responsible labor policies, skills training programs, and remuneration systems that can alleviate the income inequality and boost human capital formation. Second, sustainable production practices are greener, which will reduce the particularly negative effects of climate change and environmental degradation on the

disadvantaged people of developing economies (Sachs, 2015). Third, inclusive business models, i.e. models involving smallholder farmers, micro-entrepreneurs and informal workers into value chains increase market shares and enhance economic empowerment at the bottom of the pyramid (Prahalad, 2006).

The barriers to the application of sustainable business strategies in the growth of the developing economies are structural and institutional barriers to their use even though they have potential. They are restricted access to finance, ability to enforce the regulations, information asymmetries, and short-term pressure on profits. In most situations, policy frameworks are insufficient to encourage sustainable practices or adjust the activity of the private sector to the priorities of national development (Rodrik, 2014). Consequently, companies can make poor investments in sustainability projects that would have a long-term positive impact on society, but they involve short-term expenses.

This highlights the role of policy interventions in helping to build the business environment in ways that are sustainable and inclusive. The catalytic role of governments can be in regulatory standards, fiscal stimulation, public-private alliances, and investment in facilitating infrastructure. Effective policies are capable of minimizing the risks of sustainable investments, fostering creativity, and making sure that the competition on the market rewards the responsible behavior of the businesses (Stiglitz et al., 2019). Furthermore, there must be the policy coherence in industrial, social and environmental spheres to avoid economic growth and social inclusion tradeoffs.

This paper explores the concept of sustainable business strategies with reference to the developing economies, particularly their policy implications to the inclusive growth. The study aims to point out how the public policy can be used to motivate firms to adopt practices that maximize the simultaneous improvement by synthesizing those perspectives provided by development economics, sustainability studies, and the business strategy literature.

Compete and promote inclusive development goals. This interaction between business strategy and policy design is an important understanding that is imperative in attaining long term, equitable and sustainable growth in the developing regions.

Statement of the Problem

The main issue that this paper will deal with is the dilemma of attaining inclusive economic growth in the Third World economies whose business strategies can be sustained in the long run. Even with the increased awareness that sustainable business practices are required, most businesses in the emerging economies are still focusing on the short-term financial benefits as opposed to long term sustainability. In addition, the policy support to encourage inclusive and sustainable

operations by businesses is inadequate. The present research aims at filling these gaps and discussing how enterprises may incorporate sustainability into their activities and at the same time can contribute to the inclusive development and what policy actions can help achieve this goal.

Objectives of the Study

1. To analyze the role of sustainable business strategies in promoting inclusive growth in developing economies.
2. To assess the impact of government policies on the adoption of sustainable business practices.
3. To identify challenges and opportunities for businesses in integrating sustainability and inclusivity into their strategies.
4. To recommend policy interventions that can support businesses in achieving sustainable, inclusive growth.

Significance of the Study

This study is significant for several reasons:

1. It provides insights into how policymakers can design and implement policies that foster sustainable business practices and inclusive growth.
2. It offers guidance for businesses in developing economies on how to incorporate sustainability into their business models while ensuring long-term profitability.
3. By focusing on inclusive growth, the study contributes to the broader goal of reducing inequality and promoting economic opportunities for marginalized groups.
4. It emphasizes the importance of integrating environmental sustainability into business strategies, which is crucial for addressing climate change and preserving natural resources for future generations.

Literature Review

Independent Variables

Dependent Variables

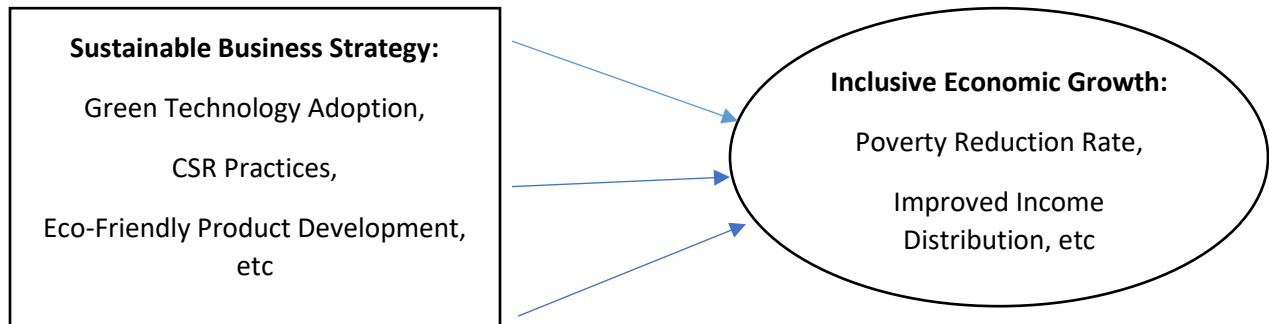


Figure 1: Study Model Source: (OECD, 2015).

Sustainable Business Strategies

Sustainable business strategies are actions in which a business is made in such a manner that it is profitable in the long-run without creating harmful impacts on the environment and enhancing the social equity. These strategies involve measures that seek to minimise the ecological footprint by the business, maximise its efficiency regarding the utilisation of its resources, and make the business contribute to the social and economic growth of the community in which it operates. The major components of sustainable business strategies are:

Green Technologies and Innovations

Adoption of eco-friendly technology, renewable energy sources (solar and wind), energy-saving machines, and environmentally friendly production process. It minimizes the carbon footprint of the business and may result in long term cost saving. These technologies also facilitate environmental sustainability which is the key aspect of inclusive growth.

Corporate Social Responsibility (CSR) Initiatives

Business attempts to give back to the society in ways that do not involve making profits. CSR may also involve giving donations to the surrounding communities, environment preservation efforts or bettering work conditions. CSR programs also solve the issues of social disparities and they may directly influence the disadvantaged groups and the inclusive growth may be achieved.

Sustainable Supply Chain Management

This is the process of sourcing materials, labour and resources in a sustainable way, where the suppliers are ethical and environmentally friendly. Through sustainable supply chains, companies help to sustain the local economies and achieve the larger objective of poverty and inequality reduction in the developing economies.

Waste Reduction and Resource Efficiency

This also covers waste reduction measures based on recycling, reusing of material as well as minimization of resource usage during production processes. By means of sustainable resources management, costs can be lowered, environmental damage can be minimized, and the natural resources will be made available to the future generations.

Eco-friendly Product Development

Development of products with a low environmental impact during their lifecycle i.e. between production and disposal. This promotes green consumption and contributes to bettering the human health and environmental results.

Policy Interventions for Sustainable Growth

The policies made by the government also have a great influence in the business environment and in motivating sustainable business practices. Good policies have the ability to facilitate the implementation of sustainable practices in business besides ensuring that the practices lead to inclusive growth. Such policies are influenced by diverse structures of the government and institutions and entail:

Regulatory Measures and Environmental Policies

Policies which require protection of the environment including the amount of emissions, disposal of wastes and limitations in the use of resources. Requests companies to use environmentally friendly strategies in order to meet regulations and decreases the destruction of the environment. It is also one that makes businesses contribute to the wider environmental wellbeing of the society.

Green Incentives and Subsidies

Government subsidies or tax credits to businesses which implement environmentally friendly technologies, invest in renewable energy or enhance their environmental performance. These stimuluses reduce financial limitation faced by businesses so that they can invest towards sustainability programs. They are also supporting the green entrepreneurship that is capable of providing new employment opportunities and economic benefits.

Social Inclusion and Welfare Policies

The policies aimed at the vulnerable and marginalized in the society like women, youths, rural and individuals with disabilities. These policies may comprise of employment programs, education and training, and social safety nets. Helps companies create inclusive services and products and make sure an economic growth is distributed widely, particularly, to the disadvantaged groups.

Trade and Investment Policies Supporting Sustainability

Policies that support international and domestic investments in sustainable business operations. These may be favorable trade agreements, investment guarantees, or green business special economic zones. Enables the circulation of capital and resources towards sustainable activities, economic diversification and inclusive growth.

Capacity Building and Infrastructure Development

The government action to create infrastructure, including renewable energy grids, green technologies, and sustainable transportation infrastructure and capacity-building projects of local businesses. Improves the capacity of businesses, particularly the small and medium enterprises (SMEs) to adopt the ways of acting in a sustainable manner. Additionally, this infrastructure promotes long-term which is inclusive economic development.

Inclusive Economic Growth

Inclusive economic growth is that growth that is broad-based and is beneficial to all the sections of the society and that deals with issues like poverty, inequality and unemployment. Inclusive growth aims at making sure that economic opportunities are distributed among all groups of the population, especially the marginalized groups. Important measures of inclusive economic growth are:

Poverty Reduction

Reduction in the ratio of the population living below the poverty line. The percentage decrease in poverty levels as well as the growth of economic opportunities among the worst layers of the society.

Improvement in Income Distribution (Equity)

Less income disparity among various social and economic classes. Alterations in the Gini coefficient (a wealth inequality metric) and other wealth distribution measures, including median household income.

Job Creation in Sustainable Industries

Creation of jobs in those industries that are more focused on sustainability like renewable energy, green manufacturing and eco-tourism. The amount of employment generated by these industries and how much of them can offer good wages and working conditions.

Access to Essential Services

Providing individuals, especially in underprivileged regions with access to healthcare, education, clean water, and shelter. An increment in the Human Development Index (HDI), literacy levels, life expectancy, and other human welfare indices.

Gender Equality and Social Inclusion

The degree to which the business practice is sustainable with gender equality and social inclusion, in particular, to marginalized groups. The proportion of women and other disadvantaged groups in the labour force, leadership and education opportunities.

Business Sustainability and Performance

Sustainability in business does not just concern with environmental and social responsibility, but it also entails the aspect of long-term profitability and competitiveness. Companies that implement sustainable practices tend to have higher brand loyalty, market share and employee satisfaction. Key indicators include:

Business Longevity and Stability

The capacity of the business to exist and flourish in the long-term by being sustainable. The survival rate of businesses in the long term, increase in market share, and sustainability of earnings.

Financial Performance

Economic performance of business entities that have sustainable practices, such as profitability, return on investment and shareholder value. Financial indicators like profitability, returns on equity (ROE) and returns on assets (ROA).

Growth in Green Sectors

Growth in sectors that are closely concerned with environmental sustainability like renewable energy, sustainable agriculture and eco-tourism. Increase in the businesses of these sectors, creation of jobs and contribution to GDP.

Social and Environmental Impact

This is in terms of the direct and indirect impacts of businesses and their strategies on the environment and the community. Environmental degradation, poor health of the people, and social well-being can be supported by sustainable business practices. Key indicators include:

Environmental Quality

Business activities on the environment like pollution, deforestation, and depletion of resources. Measurements on carbon emissions, waste minimisation, water and energy consumption.

Social Well-being

The total social benefit, such as enhancement of community health, education and infrastructure. Markers of social welfare including access to medical services, education and better living conditions.

Theoretical Review

Triple Bottom Line (TBL) Theory.

Triple Bottom Line (TBL) theory as the theory founded by John Elkington in the 1990s holds that companies should not only be concerned with financial profit but also with their social and environmental performance. The three bottom lines are People, Planet, and Profit. All these pillars comprise a holistic strategy of sustainability.

Also, in the developing economies, companies have specific issues connected to poverty, environmental destruction, and inequality. TBL framework has a lot of relevance in the context of examining how businesses could adopt strategies that are capable of meeting both social, environmental, and economic objectives at the same time. As an illustration, a firm that implements green technologies (Planet) can generate domestic jobs (People) and can be profitable (Profit), and spread the growth.

Stakeholder Theory

Stakeholder theory the theory was firstly introduced by R. Edward Freeman in the 1980s and claims that businesses must take into account the interest and needs of all parties instead of only the shareholders. The stakeholders are employees, customers, suppliers, communities and the environment. In third world economies, companies tend to severely influence their immediate communities and surroundings. The stakeholder theory assists in understanding how the business can generate value to a vast number of groups. The businesses can help the sustainable and equitable development by implementing inclusive business practices (e.g., providing marginalized populations with employment, investing in local infrastructure, or advancing gender equality).

Another key aspect of this theory is that the government policies should when necessary match the business practices with larger societal objectives, including poverty and income equalization. The policies that promote the involvement of businesses in social responsibility and community well-being, in the form of tax breaks, regulations or even joint ventures with the state or governments are essential in promoting inclusive growth.

Institutional Theory

The institutional theory offers a potent tool of analysis in knowledge on how sustainable business strategies are formed and functional in the context of the developing economies and how they influence inclusive growth outcomes. In its most basic form, the institutional theory highlights the fact that the behavior of firms is not influenced by the considerations of efficiency or resource endowments alone but is heavily shaped by formal and informal institutions, encompassing laws, regulations, norms, cultural-cognitive systems, and expectations of society (North, 1990; Scott, 2014). These aspects are crucial determinants of the sustainability orientations and inclusive development contributions of firms in developing economies where institutional arrangements have been frequently fragmented, evolving or poorly enforced.

Institutional sense of sustainable business strategies are the reaction to the coercive, normative and mimetic pressure in a specific institutional environment (DiMaggio and Powell, 1983). Coercive pressures come about through government regulations, environmental regulations, labor regulations, and international trade regulations that force businesses to put up socially and environmentally responsible practices. In the less developed economies, policy reform to protect the environment, promote decent employment and social inclusion can motivate companies to internalize sustainability goals and align business strategies with inclusive growth policies.

Sustainable Development Theory (SDT)

A theory focusing on sustainable development, especially as established by the Brundtland Commission (1987) highlights development that satisfies the needs of the current without undermining the capacity of future generations to satisfy their needs. It is a combination of economic, social and environmental aspects of development. The current theory of sustainable development is closely related to the ideas of sustainability of business strategies and inclusive development that are discussed in the study. It emphasises the importance of businesses implementing strategies that are long-term viable at the same time adding to social equity and environmental protection. In developing economy where resource scarcity and social ills are real issues, this theory directs business and policymakers towards the consideration of what is called sustainable in terms of economic activities that do not jeopardize the health of the environment or social justice in the name of giving a good short-term performance in economic activities.

Resource-Based View (RBV)

Resource-Based View (RBV) of the firm offers a strong theoretical basis on how sustainable business strategy can be applied in the development of inclusive growth in developing economies. RBV, which was developed by Penrose (1959) and formalized by Barney (1991), is a concept according to which firms can sustainably gain competitive advantage through the presence of as well as effective utilization of resources and capabilities that are valuable, rare, inimitable, and non-substitutable (VRIN). In this context, resources, including human capital, organizational culture, and relationship with stakeholders, and environmental capabilities, can be seen as the strategic assets that increase the performance of the firm and developmental results in general.

The RBV view is especially relevant in the case of developing economies where institutional voids, market imperfections and resources are limited. Companies that act under such environments tend to use intangible and relational resources to overcome poor regulatory frameworks, infrastructural shortages and social disparities (Khanna and Palepu, 2010). The implication of sustainable business strategies in an RBV lens allows firms to develop context-specific capabilities, including inclusive supply chains, community trust, and adaptive innovation, which are not easily replicable by competitors and, at the same time, also promote inclusive growth goals.

Capability Approach (Amartya Sen)

Capability Approach is a concept that was developed by an economist Amartya Sen, aimed at increasing the capability and freedom of people so that they can live in ways that have value to them. It does not seek only the income or wealth, perceiving the ability of people to choose and live the life which they want. The Capability Approach offers a platform on which people can learn about the way that business can enable inclusive development by supporting the capabilities of the people in developing their lives. The business approaches in developing economies that are sustainable can assist in increasing the access to education, healthcare, employment, and economic

Developmental State Theory

The Developmental State Theory holds that government intervention is more critical in directing the economic development particularly during the initial phases. The state is considered as an active agent which is capable of influencing the economy by means of specific policies, investments, and incentives. The government in developing economies is very instrumental in establishing the environment in which businesses should pursue sustainable and inclusive growth measures. The practices that are beneficial to the economy and society may be achieved by policies that encourage sustainable industries, green infrastructure investment, or incentives to undertake CSR practices.

An example is that a government could establish incentives to businesses to invest in renewable energy or it could fund sustainable development projects whose main aim is to reduce poverty. The research is able to examine how the developmental state policies can be used in conjunction with the business strategies to promote sustainable development and inclusive growth in the developing economies.

Empirical Review

The article by Sullivan et al. (2018) examined the importance of green businesses in Sub-Saharan Africa with specific emphasis on such spheres as renewable energy, sustainable agriculture, and eco-tourism. The research established that the introduction of sustainable practices by businesses resulted in the generation of employment and alleviation of poverty in rural locations. To use an example, renewable energy companies that supplied off-grid communities with solar energy did not only contribute to energy access, but also built local workforce and enabled communities to become economically empowered.

Jamali et al. (2017) examined the impact that government policies that enhanced Corporate Social Responsibility (CSR) in Lebanon had in enhancing inclusive growth. The policies in Lebanon gave an incentive to businesses to practice CSR to the communities through community development, education and environmental protection.

Meyer et al. (2020) conducted a study to determine the effectiveness of policy support in green businesses in East Africa and specifically in Kenya, Tanzania, and Uganda. The policies adopted by these countries are to encourage green business such as incentive on renewable energy sources, eco-tourism and green agriculture.

Murray and O'Neill (2018) conducted an empirical study to uncover how the Stakeholder Theory is used in South African companies. The paper discussed the way the businesses, especially within mining and agriculture sectors were also interacting with the local communities in order to build a shared value and achieve an inclusive development.

Kolk and van Tulder (2019) conducted a study that concentrated on the implications of institutional factors on the process of adopting green business practices in Brazil. How government regulations and cultural norms and social expectations influence corporate behaviour in the sustainability space was highlighted in the research.

Wong and Ramachandran (2019) examined how the Resource-Based View (RBV) facilitates the sustainability of the agriculture and manufacturing industries in Thai business in the long term. The research concluded that local resources and local knowledge enabled companies to develop sustainable competitive business models.

Chavez and Lim (2021) conducted a study and found out how the concept of inclusive business models in Peru has contributed to reducing social inequalities. The paper has examined the example of businesses in the agriculture and textile industries that have embraced sustainable operations and fostered inclusive development through bettering the lives of less privileged groups of people.

Methodology

The methodology that is used in the research on the topic of sustainable business strategies of developing economies: policy implications of inclusive growth is being realized on the basis of secondary data. It presents the research design, and the reason why secondary data should be used, analytical framework, and consideration. The methodological decisions are explained by the character of the research purposes, the conceptual and theoretical frameworks considered above, and the possibility to find the credible sources of secondary data.

Research Design

The research design embraced in the study is qualitative-dominant, descriptive and analytical where it uses secondary data only. This design fits the investigation of sustainable business practices in emerging economies: the policy implications of inclusive growth, which involve the interpretation of the policy documents, empirical reports, institutional data, and academic literature instead of primary survey data (Creswell and Creswell, 2018).

Discussion of Findings

Studies indicate that inclusive business models, which incorporate the low-income groups into the value chain as producers, suppliers, or consumers, can create economic and fair development in the developing settings. The models can be used to unlock the local economic potential, boost livelihoods, and increase the accessibility of markets to marginalized populations besides making sure that commercial activities remain profitable (Wikipedia). It has been shown that policy environments and institutional capacity are critical in ensuring the success of sustainable business strategies in the promotion of inclusive growth. The government that balances regulatory policies, incentives and implementation structures can assist companies to internalise the sustainability goals and to direct investments towards inclusive goals. This type of policy coherence eliminates barriers and increases the capacity of firms to implement sustainability practices that offer social and economic impacts (springer nature link).

Research emphasizes that digital technologies, ICT and green technologies are especially crucial towards empowering companies to achieve sustainability targets and fulfil inclusive growth targets- particularly in the manufacturing and supply chain sectors. The formal economy will be able to grow more inclusively because technology use is able to enhance efficiency, decrease

environmental impacts, and open up new opportunities to be members of the formal economy (springer nature link). The strategies of sustainable and inclusive businesses are advantageous, as they include such mechanisms as blended finance that involves public and private funds and uses them to focus investment on socially and developmentally relevant projects. This type of joint financing may be useful to fill in investment gaps in emerging economies, allocate capital to inclusive sectors, and finance SDG-focused objectives (Wikipedia).

Other developing countries and case studies in Africa reveal that innovation by the private sector can play a critical role in inclusive growth particularly when it is technology-based, socially impactful, and entrepreneurial. Examples of successful initiatives have included financial inclusion, new models of service delivery (e.g. mobile money), access to renewable energy and support of entrepreneurship that benefit the historically underserved populations. These initiatives are often however limited by regulatory factors, lack of infrastructure and skills gaps which may require coordinated action in policy making (RSIS international). Studies summarise that incorporating the principles of sustainability into the business strategy, including environmental stewardship, circular economy and green industrial strategy, increases corporate resilience and benefits sustainable industrial development. Through these practices, the social part of inclusive growth is strengthened through protecting natural resources and making the local economies viable over the long term). But inclusivity of a business model does not necessarily result in fair benefits, according to some studies, the difference in effects occurs across different communities and groups, and the outcomes of such effects differ depending on socio-economic settings and the strategies to implement them. This implies that inclusive strategies should be well planned and monitored to prevent strengthening the existing disparities (springer nature link).

Conclusion

The analysis of sustainable business strategies in the third world countries and policy impacts on inclusive growth depicts a compound yet highly significant correlation between businesses, government and the overall social implication. The combination of the factors is crucial to the achievement of the not only sustainable but also inclusive, equitable and environmentally responsible economic growth. The long-term success and expansion of business within the developing economies rely on the strategies of sustainable business which are mainly defined by their focus on economic, social and environmental objectives (which are often referred to as the Triple Bottom Line). These approaches are not merely those that focus on reducing the adverse effects but also establishing positive value- that is, employment opportunities, increased social welfare and the environmental stewardship.

The government policies are a very important enabling factor in determining business environment and make sure that sustainable business practices are still in line with the wider objectives of

inclusive growth. The connection between the business strategies sustainable, the policy interventions, and the inclusive growth is very interdependent. Policies do offer a framework within which businesses should conduct their activities and business can also influence the formulation of policies as they contribute to the stakeholders and governments through active participation. Green technologies, corporate social responsibility (CSR) and inclusive economic policies by the government provide an ecosystem in which businesses are able to thrive in addition to social, environmental and economic sustainability. On the same note, companies can influence the policy agenda through demonstrating the economic and social value of responsible practices.

Although substantial opportunities are present in terms of sustainable business strategies that will deliver inclusive development in the developing economies, multiple obstacles remain: Low access to capital, Poor institutional structures, Capacity building. Nevertheless, the future perspective is bright. Due to the growing global concern on environmental and social matters, businesses are becoming increasingly under pressure to make sustainability one of their central values and governments are becoming more active in developing policies that promote inclusive growth. Furthermore, as the international cooperation, transfer of technology and green infrastructure investment grow with time, the developing economies are positioned to enjoy the fruits of sustainable business strategies.

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